





## THE COST OF DIGITAL TRANSFORMATION FAILURE

McKinsey's October 2018 Global Survey on digital transformations specifies steps organizations can take to increase their chances of success:

Reimagine your workplace

Upgrade the organization's "hard wiring"

Change the ways you communicate

## **Enterprises worldwide**

US\$ 1.4 trillions<sup>1</sup>

Time invested: varies



Lack of skills <sup>2</sup>



Not paying due attention to change management and performance infrastructure <sup>2</sup>



Lack of trained people, processes in place and partners to support <sup>3</sup>

Lidl



Lack of top team alignment <sup>1</sup>

us\$ 560 million

Time invested: 7 years



Lack of commitment to transformation by top management <sup>6</sup>



People not ready for change<sup>6</sup>

us\$ 280 million

Time invested: 4 years



Lack of consensus on the business model before initiating the project<sup>4</sup>



Lack of consideration for operational realities<sup>4</sup>

BBC

ICL

us\$130 million

Time invested: 5 years



Lack of focus on business change<sup>5</sup>



Weakness in project management and reporting<sup>5</sup>

## NEAR MISS





Lack of knowledge and understanding of what they were trying to achieve <sup>7</sup>



People not ready for change<sup>7</sup>

- 2 IDC survey sponsored by Infor 2018 \$2 trillion expected to be invested in digital transformation in 2019; McKinsey research 2016-2018 less than 30% of companies succeed in their digital transformation
- 3 Telstra study 2019 Disruptive Decision-Making

- 4 UpperEdge A Hazardous Waste
- 5 Kurtosys Five lessons from failed digital projects
- 6 Deutsche Handelsblatt Programmed for Disaster
- 7 ComputerWorld UK magazine Change management derails Northern Gas Networks' S/4HANA migration

<sup>1</sup> McKinsey Global Surveys on digital transformation 2016-2018